

# Equity and Sustainability Pathway

## ▶ WHAT IS THE EQUITY AND SUSTAINABILITY PATHWAY GROUP (ESP) AND WHY WE NEED IT

The ESP Group consists of Hospice CEs mandated by the hospice sector, tasked to respond to the health reforms:

1. Designing an equitable, sustainable, national funding model for hospice services
2. Co-designing an associated commissioning framework
3. Supporting testing of models and provide oversight for pay parity initiatives

## ▶ CHANGE IS COMING

Hospices are part of a changing health sector that must adapt to meet growing and changing demand.

Under the new health reforms, Te Whatu Ora and Te Aka Whai Ora are legislated to change the way they commission and fund our services, to services *being nationally specified, regionally commissioned and locally delivered*.

Hospices need to prepare for this change and the opportunities it presents. It's not about individual hospices, it's about services for patients and whānau, no matter where they are.

We need a new way to commission and collaborate and to have clear equity objectives and performance measures, so we can deliver a core range of palliative care services for all in New Zealand.

### THE ESP GROUP IS:

- A group of mandated hospice representatives
- Developing, understanding and sharing information with hospices on what we need to do
- Providing inputs, outputs and suggesting solutions
- A champion for positive change with Te Whatu Ora and Te Aka Whai Ora
- A partner of HNZ for this work

### THE ESP GROUP IS NOT:

- An agent of change or a decision-making body
- Developing clinical models without clinicians
- Privy to information that the rest of the sector is not, including cost and service data

## ▶ WHAT DO WE NEED TO DO?



Work collaboratively at regional and national levels, share our resources to reduce unnecessary duplication, improve access to services and improve consistency of services



Engage and influence the national palliative care work programme set out by Te Whatu Ora



Support national consistency of data collection, reporting and research



Work towards a collective and unanimous hospice voice



Identify and address unwarranted variation across different communities to help ensure greater access, and better experience and outcomes

## THE ESP GROUP IS LEADING WORK TO DEVELOP:

- A service model for an equitable, accessible, cohesive specialist palliative care system that meets the needs of the population
- A sustainable costing and pricing model for specialist palliative care services for the service model
- A nationally agreed approach to commissioning and funding community specialist palliative care
- An implementation plan for the service model, costing and pricing model, and commissioning
- A cohesive response to help address our pay parity and labour market pressures

## KEY OUTPUTS OF THIS WORK ARE:

- An agreed set of community *Specialist Palliative Care Core Service* components for hospice services
- Governance of the *Hospice Service Variation Model* (HSVC) data
- An agreed *Outcome Measures and Commissioning model* for hospices
- A *Regional Alliance and functionalities* model
- Regular communication with Te Whatu Ora and hospice sector including regional hui
- Strategic approach developed to pay parity and workforce pressures
- Consider representations on National Working Groups

## WHAT DOES THE FUTURE LOOK LIKE FOR HOSPICES

The future is not about individual hospices. The future about is about working together to provide quality hospice care services for patients and whānau, no matter where they live.

### OUR FUTURE IS:

- *Sustainability* of hospice services
- *Equity* in access to, experience of, and outcomes from hospice care
- Hospice care that's *visible, valued, accessible* and equitably available across a high performing health system
- Fair and equitable *commissioning* arrangements
- Mature *regional alliances* based arrangements within regions with *purposeful* collaboration
- Successfully leveraging the health reforms to demonstrate the *value* of hospice care

## ESP OUTPUTS ROADMAP

